



EL CENTRO REGIONAL MEDICAL CENTER  
BOARD OF TRUSTEES – REGULAR MEETING

**MONDAY, October 28, 2024**  
**5:30 PM**

**ECONOMIC DEVELOPMENT DEPARTMENT**  
**RDA CONFERENCE ROOM**  
**1249 W. MAIN STREET, EL CENTRO, CA 92243**

**PRESIDENT:** Tomas Oliva

**MEMBERS:** Sylvia Marroquin; Martha Cardenas-Singh; Edgard Garcia; Sonia Carter; Patty Maysent-CEO, UCSD Health; Christian Tomaszewski-M.D.-CMO, UCSD; Pablo Velez-CEO ECRMC

**CLERK:** Belen Gonzalez

**ATTORNEY:** Douglas Habig, ECRMC Attorney  
Elizabeth Martyn, City Attorney

*This is a public meeting. If you are attending in person, and there is an item on the agenda on which you wish to be heard, please come forward to the microphone. Address yourself to the president. You may be asked to complete a speaker slip; while persons wishing to address the Board are not required to identify themselves (Gov't. Code § 54953.3), this information assists the Board by ensuring that all persons wishing to address the Board are recognized and it assists the Board Executive Secretary in preparing the Board meeting minutes. The president reserves the right to place a time limit on each person asking to be heard. If you wish to address the board concerning any other matter within the board's jurisdiction, you may do so during the public comment portion of the agenda.*

BOARD MEMBERS, STAFF AND THE PUBLIC MAY ATTEND VIA ZOOM.

To participate and make a public comment in person, via Zoom or telephone, please raise your hand, speak up and introduce yourself.

**Join Zoom Meeting:** <https://ecrmc.zoom.us/j/81768557247?pwd=4B5bJVORwiGbpqTUbsL6mTOqbJVroe.1>

**Optional dial-in number:** (669) 444-9171

**Meeting ID:** 817 6855 7247 **Passcode:** 835924

Public comments via zoom are subject to the same time limits as those in person.

**OPEN SESSION AGENDA**

**ROLL CALL:**

**PLEDGE OF ALLEGIANCE:**

**PUBLIC COMMENTS:** Any member of the public wishing to address the Board concerning matters within its jurisdiction may do so at this time. Three minutes is allowed per speaker with a cumulative total of 15 minutes per group, which time may be extended by the President. Additional information regarding the format for public comments may be provided at the meeting.

**BOARD MEMBER COMMENTS:**

**CONSENT AGENDA:** *(Item 1)*

All items appearing here will be acted upon for approval by one motion, without discussion. Should any Board member or other person request that any item be considered separately, that item will be taken up at a time as determined by the President.

1. Review and Approval of Board of Trustees Minutes of Regular Meeting of September 23, 2024.

**NEW BUSINESS**

2. Review and Approval of New Triennial Policy: Medical Record Paper Copy Fees.

**FINANCE and OPERATIONAL UPDATE**

3. Review and Approval of the Financial Statements for Month and Year-to-Date as of September 2024.

**CHIEF EXECUTIVE OFFICER UPDATE**

4. Verbal Report from the CEO to the Board of Trustees—**Informational**
5. Manager Update—Patty Maysent—**Informational**

**RECESS TO CLOSED SESSION:**

**A. HEARING/DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES.** The Hospital Board will recess to closed session pursuant to Government Code Section 37624.3 for a hearing and/or deliberations concerning reports of the \_\_\_ hospital medical audit committee, or X quality assurance committees, or X staff privileges.

**B. TRADE SECRETS.** The Hospital Board will recess to closed session pursuant to Govt. Code Section 37606(b) for the purpose of discussion and/or deliberation of reports involving hospital trade secret(s) as defined in subdivision (d) of Section 3426.1 of the Civil Code and which is necessary, and would, if prematurely disclosed create a substantial probability of depriving the hospital of a substantial economic benefit:

<u>Discussion of:</u>	<u>Number of Items:</u>
<u>X</u> hospital service;	<u>1</u>
<u>X</u> program;	<u>1</u>
<u>X</u> hospital facility	<u>1</u>

**C. CONFERENCE WITH LEGAL COUNSEL—**The Hospital Board will recess to closed session pursuant to Government Code Section 54956.9(d)(2)-possible litigation against ECRMC- 1 case.

**RECONVENE TO OPEN SESSION – BOARD PRESIDENT**

**ANNOUNCEMENT OF CLOSED SESSION ACTIONS, IF ANY – GENERAL COUNSEL**

6. Approval of Report of Medical Executive Committee’s Credentials Recommendations Report for Appointments, Reappointments, Resignations and Other Credentialing/Privileging Actions of Medical Staff and/or AHP Staff (*Approved in Closed Session*)

**ADJOURNMENT:** Adjourn. (Time: ) Subject to additions, deletions, or changes.



**El Centro Regional Medical Center  
BOARD OF TRUSTEES – REGULAR MINUTES  
OPEN SESSION MINUTES**

ECONOMIC DEVELOPMENT DEPARTMENT, RDA CONFERENCE ROOM  
1249 W. Main Street, El Centro, CA 92243

Zoom Meeting link: <https://ecrmc.zoom.us/j/87264786216?pwd=liSYOF32fBSrj71KohZXVttnjQeSfi.1>

**Monday, September 23, 2024**

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
<b>ROLL CALL</b>	<b>PRESENT:</b> Oliva; Marroquin; Cardenas-Singh; Tomaszewski; Carter; Chief Executive Officer Pablo Velez; and Executive Board Secretary Belen Gonzalez  <b>Via Zoom:</b> Maysent  <b>ABSENT:</b> Garcia  <b>ALSO PRESENT:</b> City of El Centro Manager Cedric Ceseña; Elizabeth Martyn, City of El Centro Attorney; Douglas Habig, ECRMC Attorney	
<b>CALL TO ORDER</b>		The Board of Trustees convened in open session at 5:30 p.m. Board President Oliva called the meeting to order.
<b>OPENING CEREMONY</b>	The Pledge of Allegiance was recited in unison.	None
<b>NOTICE OF MEETING</b>	Notice of meeting was posted and mailed consistent with legal requirements.	None
<b>PUBLIC COMMENTS</b>	None	None

Regular Meeting  
September 23, 2024, 5:30 p.m.

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
<b>BOARD MEMBER COMMENTS</b>	None	None
<b>CONSENT AGENDA</b> <i>(Items 1-3)</i> <b>Item 1. Review and Approval of Board of Trustees Minutes of Regular Meeting of July 22, 2024.</b>	All items appearing here were acted upon for approval by one motion (or as to information reports, acknowledged receipt by the Board and directed to be appropriately filed) without discussion.	MOTION: by Cardenas-Singh, second by Garcia and carried to approve the Consent Agenda: Item 1. Review and Approval of Board of Trustees Minutes of Regular Meeting of July 22, 2024 only.  All present in favor; none opposed.
<b>Item 2. Review and Approval of Biennial Policy: PATH49 Tissue Processing Programs Validation (ANP 23120).</b>	Item removed from the agenda and to be continued on next meeting.	None.
<b>Item 3. Review and Approval of Triennial Policy: Provision of Patient Care Plan.</b>	Item removed from the agenda and to be continued on next meeting.	None.
<b>FINANCE and OPERATIONAL UPDATE</b> <b>Item 4. Review and Approval of the Financial Statements for Month and Year-to-Date as of July 2024.</b>	David Momberg presented the Financial Statements for Month and Year-to-Date as of July 2024 report and answered questions.  Presentation included: <ul style="list-style-type: none"> <li>• Comparative volumes vs. Prior Month/Year</li> <li>• Balance Sheet vs. Prior Month comparison</li> <li>• Operating Statement vs. Prior Month comparison</li> <li>• Monthly Cash Flow (Fiscal Year to Date)</li> </ul>	MOTION: by Maysent, second by Cardenas-Singh and carried to approve the Financial Statements for Month and Year-to-Date as of July 2024.  All present in favor; none opposed.
<b>Item 5. Review and Approval of the Financial Statements for Month and Year-to-Date as of August 2024.</b>	David Momberg presented the Financial Statements for Month and Year-to-Date as of August 2024 report and answered questions.	MOTION: by Maysent, second by Cardenas-Singh and carried to approve the

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
	Presentation included: <ul style="list-style-type: none"> <li>• Comparative volumes vs. Prior Month/Year</li> <li>• Balance Sheet vs. Prior Month comparison</li> <li>• Operating Statement vs. Prior Month comparison</li> <li>• Monthly Cash Flow (Fiscal Year to Date)</li> </ul>	Financial Statements for Month and Year-to-Date as of August 2024.  All present in favor; none opposed.
<b>CHIEF EXECUTIVE OFFICER UPDATE</b> <b>Item 6. Verbal Report from the CEO to the Board of Trustees—</b> <b>Informational</b>	Item to be discussed in Closed Session	Informational
<b>Item 7. Manager Update—Patty Maysent—</b> <b>Informational</b>	Item to be discussed in Closed Session	Informational.
<b>RECESS TO CLOSED SESSION</b>		MOTION: by Marroquin, second by Maysent and carried to recess to Closed Session at 6:06 p.m. for HEARING/DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES, TRADE SECRETS, and CONFERENCE WITH LEGAL COUNSEL.  All present in favor to recess to Closed Session. None opposed.
<b>RECONVENE TO OPEN SESSION</b>		The Board of Trustees reconvened to Open Session at 7:21 p.m.

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
<b>ANNOUNCEMENT OF CLOSED SESSION ACTIONS, IF ANY— GENERAL COUNSEL</b>		<b>[A. HEARING/DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES— GOVERNMENT CODE SECTION 37624.3]</b>  MOTION: by Cardenas-Singh, second by Carter and carried to approve the Report of Medical Executive Committee’s Credentials Recommendations Report for Appointments, Reappointments, Resignations and Other Credentialing/Privileging Actions of Medical Staff and/or AHP Staff.  All present in favor; none opposed.
<b>ADJOURNMENT</b>		There being no further business, meeting was adjourned at approximately 7:23 p.m.

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BELEN GONZALEZ, BOARD EXECUTIVE SECRETARY

APPROVED BY

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TOMAS OLIVA, BOARD PRESIDENT

Regular Meeting  
September 23, 2024, 5:30 p.m.



**TO:** HOSPITAL BOARD MEMBERS  
**FROM:** David Momberg, Chief Financial Officer  
**DATE:** October 28, 2024  
**MEETING:** Board of Trustees

**SUBJECT:** September 2024 Month and Year-to-Date Financial Statements

**BUDGET IMPACT:**   X   Does not Apply  
A. Does the action impact/affect financial resources?        Yes        No  
B. If yes, what is the impact amount: \_\_\_\_\_

**BACKGROUND:** The month of September resulted in net operating loss of \$893K, a negative margin of 7.3% and positive EBIDA of \$162K. FYTD EBIDA is positive at \$878K and positive margin YTD of 2.3%.

**DISCUSSION:** For a more detailed description of financial performance, please see the attached Financial Report.

**RECOMMENDATION:** (1) Approve (2) Do not approve

**ATTACHMENT(S):**

- Financial Packet for September 2024

Approved for agenda, Pablo Velez

Date and Signature: \_\_\_\_\_



# September 2024 Financial Report

October 28, 2024

**To: Finance Committee**

**From: David Momberg, Chief Financial Officer**

The following package contains:

- Comparative volumes vs. Prior Month/Year
- Balance Sheet vs. Prior Month comparison
- Operating Statement vs. Prior Month comparison
- Monthly Cash Flow (Fiscal Year to Date)

## **Balance Sheet:**

- a) Cash balance decreased (\$3.3M) mainly due to larger vendor payments and payroll expenses than receipts.
- b) Net patient receivables increased (\$1.1M) related to aged patient receivable accounts.
- c) Due from Third-Party Payors increased (\$1.0 M) related to supplemental programs for the year.
- d) Prepaid Expenses & Other increased (\$301k) Cardinal prepaid payments.
- e) Funds held by trustee for Debt Service increased (\$655k) due to monthly bond transfers.
- f) Accounts payable and accrued expenses increased (\$1.1M) due to lower payments to vendors than expenses.
- g) Days in A/R increased to 40.96 from 40.27. The goal is 50 days.
- h) Accounts payable days increased, 69.05 vs. 64.97 days from previous month.
- i) Current Ratio steady at 1.31 (1.40 last month).



### **Income Statement – Current Month Actual vs. Prior Month:**

- a) Our Inpatient Revenue is 2.5% higher than prior month due to higher admissions (246 vs. 213 prior).
- b) Outpatient Revenue is 6.6% lower than last month mainly due to lower RHC Visits (6,481 vs. 7,012 last month).
- c) Other Operating revenue decreased 14.2% due to lower 340B pharmacy revenues.
- d) Contractuals for the month are 81.0% of gross revenues (80.8% YTD).
- e) Charity and Bad debt are 1.2% of gross revenues.
- f) Employee benefits is 50.3% lower due to health insurance expenses.
- g) Supplies – Medical is 11.0% higher mainly due to Laboratory reagents required for new equipment calibration.
- h) Repairs and Maintenance is 25.1% due to Oracle old invoices received.
- i) Other fees are 11.6% lower related late invoices from July that hit August, mainly Quest and Sysmex.
- j) Non Operating Revenue/(Expense) decreased \$597k due to FEMA funding received (\$597k) in August.
- k) September 2024 shows a Net loss of \$1.4M (*\$162k positive EBIDA*).
- l) YTD EBIDA through August decreased (from \$1.9M to \$716k) due to payroll expense adjustments in July and August 2024 related to UKG implementation reporting.

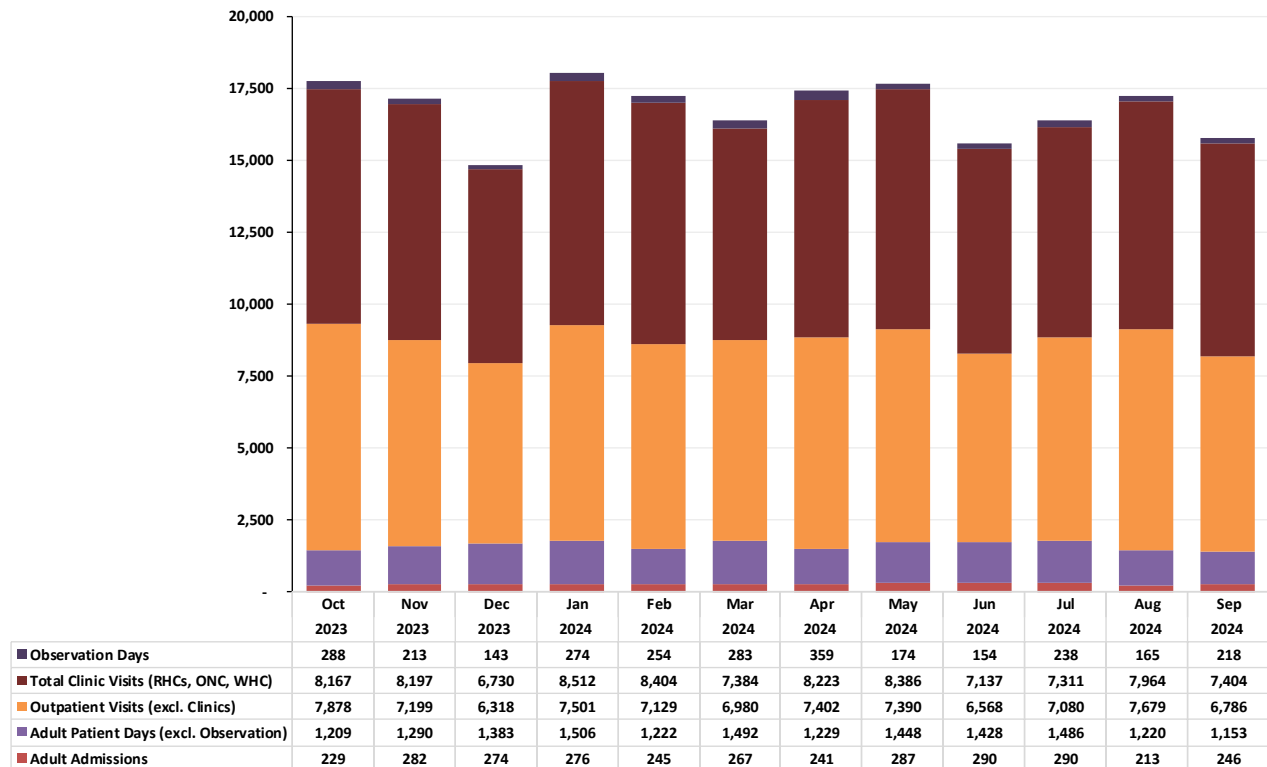
### **Definitions:**

- **EBIDA** - Earnings Before Interest, Depreciation, and Amortization.
- **Contribution Margin** – Total Revenue minus Expenses (excluding functional areas of IT, Finance, HR, and management assessments/restructuring costs).
- **EBIDA Margin** –  $\text{EBIDA} / \text{Total Revenue}$ .
- **Operating Expenses Per Day** – Total Expenses less Depreciation divided by Days.
- **Operating Revenue Per Day** –  $\text{Operating Income} / \text{Days}$ .
- **Days Cash on Hand** –  $\text{Cash} / \text{Operating Expenses per Day}$ .
- **Days Revenue in A/R** –  $\text{Accounts Receivable} / \text{Operating Revenue per Day}$ .
- **Current Ratio** –  $\text{Current Assets} / \text{Current Liabilities}$ .
- **Equity Financing Ratio** –  $\text{Total Capital} / \text{Total Debt}$ .

## EI Centro Regional Medical Center Comparative Volumes as of September 30, 2024

	Jun 2024	Jul 2024	Aug 2024	Sep 2024	YTD Actual	YTD Budget	YTD Variance
Adult Admissions (excl. Observation)	290	290	213	246	749	1,086	(337)
Patient Days (excl. Observation)	1,428	1,486	1,220	1,153	3,859	5,044	(1,185)
Average Length of Stay (excl. Observation)	4.9	5.1	5.7	4.7	5.2	4.6	0.5
Average Daily Census (excl. Observation)	47.6	47.9	39.4	38.4	41.9	41.9	-
Average Daily Census (ADC) Observation	5.1	7.7	5.3	7.3	6.8	7.8	(1.1)
Total ADC (including Observation)	52.7	55.6	44.7	45.7	48.7	49.8	(1.1)
Observation Days (excluding Obstetrics)	154	238	165	218	621	718	(97)
Outpatient Visits (excluding Clinics)	6,568	7,080	7,679	6,786	21,545	24,260	(2,715)
Emergency Room Visits	2,903	2,938	2,828	2,872	8,638	10,160	(1,522)
EI Centro Rural Health Clinic Visits	3,639	3,525	3,794	3,826	11,145	13,604	(2,459)
Calexico Rural Health Clinic Visits	2,723	2,968	3,218	2,655	8,841	11,068	(2,227)
Rural Health Clinic Visits - Total	6,362	6,493	7,012	6,481	19,986	24,672	(4,686)
Wound Healing Center Visits	175	194	203	188	585	560	25
Oncology Center Visits	600	624	749	735	2,108	1,584	524
Oncology Center Infusion Procedures	1,358	1,438	1,502	1,318	4,258	3,553	705
Surgeries without C-Sections	441	439	408	518	1,365	1,595	(230)
DaVinci Cases	38	66	58	48	172	128	44

### Rolling-12 Volume Trend



## ECRMC BALANCE SHEET COMPARED TO PRIOR MONTH

	September 30, 2024	August 31, 2024	Variance (\$)	Variance (%)
<b>Assets</b>				
Current Assets:				
Cash and Cash Equivalents	\$ 8,840,936	\$ 12,143,794	\$ (3,302,858)	-27%
Net Patient Accounts Receivable	17,986,065	16,886,121	1,099,944	7%
Other Receivables	589,593	632,611	(43,018)	-7%
Due from Third-Party Payors	18,895,968	17,856,200	1,039,768	6%
Inventories	2,541,243	2,533,346	7,897	0%
Prepaid Expenses & Other	2,400,963	2,099,042	301,921	14%
Total Current Assets	51,254,768	52,151,113	(896,346)	-2%
Assets Limited as to Use				
Restricted Building Capital Fund	150,365	143,709	6,656	5%
Funds Held by Trustee for Debt Service	11,206,189	10,551,653	654,536	6%
Restricted Programs	11,497	11,497	-	0%
Total Assets Limited as to Use	11,368,051	10,706,860	661,192	6%
Property, Plant, and Equipment: Net	155,050,817	154,535,885	514,932	0%
Other Assets	724,715	724,715	-	0%
<b>Total Assets</b>	<b>218,398,351</b>	<b>218,118,573</b>	<b>279,778</b>	<b>0%</b>
<b>Deferred Outflows of Resources</b>				
Deferred Outflows of Resources - Pension	5,548,921	5,935,188	(386,267)	-7%
Total Deferred Outflows of Resources	5,548,921	5,935,188	(386,267)	-7%
<b>Total Assets and Deferred Outflows of Resources</b>	<b>\$ 223,947,271</b>	<b>\$ 224,053,760</b>	<b>\$ (106,489)</b>	<b>0%</b>
<b>Liabilities</b>				
Current Liabilities:				
Current Portion of Bonds	1,360,000	1,355,000	5,000	0%
Current Portion of Capital Lease Obligations	1,013,841	1,064,324	(50,483)	-5%
Accounts Payable and Accrued Expenses	19,030,559	17,908,446	1,122,113	6%
Accrued Compensation and Benefits	9,521,104	9,279,127	241,976	3%
Due to Third-Party Payors	8,199,136	7,680,618	518,519	7%
Total Current Liabilities	39,124,640	37,287,516	1,837,125	5%
Long-Term Bond Payable, Less Current Portion	111,224,936	111,321,203	(96,267)	0%
Capital Lease Obligations, Less Current Portion	7,586,420	7,506,561	79,859	1%
Notes Payable, Less Current Portion	25,407,407	25,925,926	(518,519)	-2%
Net Pension Liability	54,174,600	54,174,600	-	0%
<b>Total Liabilities</b>	<b>237,518,003</b>	<b>236,215,806</b>	<b>1,302,197</b>	<b>1%</b>
<b>Deferred Inflows of Resources</b>				
Deferred Inflows of Resources - Pension	113,800	113,800	-	0%
<b>Total Deferred Inflows of Resources</b>	<b>113,800</b>	<b>113,800</b>	<b>-</b>	<b>0%</b>
<b>Net Position</b>				
Restricted Fund Balance	17,872	17,724	147	1%
Fund Balance	(13,702,404)	(12,293,570)	(1,408,834)	11%
<b>Total Net Position</b>	<b>(13,684,532)</b>	<b>(12,275,846)</b>	<b>(1,408,686)</b>	<b>11%</b>
<b>Total Liabilities, Deferred Inflows of Resources and Net Position</b>	<b>\$ 223,947,271</b>	<b>\$ 224,053,760</b>	<b>\$ (106,489)</b>	<b>0%</b>
Days Cash on Hand	21.92	30.43		
Days Revenue in A/R	40.96	40.27		
Days in A/P	69.05	64.97		
Current Ratio	1.31	1.40		
Debt Service Coverage Ratio	2.07	1.45		

## STATEMENTS OF OPERATIONS COMPARISON TO BUDGET

	MTD June 30, 2024	MTD July 31, 2024	MTD August 31, 2024	MTD September 30, 2024	YTD September 30, 2023	YTD September 30, 2024	YTD BUDGET September 30, 2024
Adult Admissions	290	290	213	246	687	749	1,086
Adult Patient Days (excl. Observation)	1,428	1,486	1,220	1,153	3,733	3,859	5,044
Outpatient Visits (excl. Clinics)	6,568	7,080	7,679	6,786	21,908	21,545	24,260
Total Clinic Visits (RHCs, ONC, WHC)	7,137	7,311	7,964	7,404	21,807	22,679	26,816
Observation Days	154	238	165	218	674	621	718
<b>OPERATING REVENUE</b>							
I/P Revenue	\$ 18,843,703	\$ 15,430,554	\$ 13,572,753	\$ 13,909,069	\$ 41,411,949	\$ 42,912,376	\$ 50,042,981
O/P Revenue - Laboratory	6,165,157	6,740,377	7,289,757	6,531,290	19,554,177	20,561,423	21,795,235
O/P Revenue - CT Scanner	6,730,847	6,394,885	6,867,187	6,691,054	19,687,427	19,953,126	19,379,010
O/P Revenue - Emergency Room	6,275,694	6,062,463	6,203,218	6,237,114	17,713,038	18,502,795	20,256,685
O/P Revenue - Oncology	6,205,861	7,260,949	6,739,210	6,558,230	16,572,767	20,558,389	14,824,236
O/P Revenue - Others	18,230,389	17,955,592	19,565,236	17,553,604	55,927,287	55,074,431	59,909,806
Gross Patient Revenues	62,451,651	59,844,820	60,237,361	57,480,361	170,866,646	177,562,541	186,207,952
Other Operating Revenue	373,307	557,462	417,284	357,841	1,099,867	1,332,587	1,906,320
Total Operating Revenue	62,824,958	60,402,281	60,654,645	57,838,202	171,966,513	178,895,128	188,114,272
Contractuals							
IP Contractuals	12,537,704	14,091,318	11,184,095	11,140,512	34,144,668	36,415,925	37,670,344
OP Contractuals	38,414,582	33,388,229	38,311,624	35,397,249	106,011,735	107,097,102	110,941,780
Charity	173,275	167,840	216,800	111,869	856,904	496,510	751,492
Provision for Bad Debts	575,664	611,326	535,871	574,953	1,278,090	1,722,150	979,999
Other Third Party Programs	(4,009,126)	(1,518,750)	(1,518,750)	(1,518,750)	(5,008,252)	(4,556,250)	(5,152,977)
M/Cal Disproportionate Share	(226,793)	(55,000)	(55,000)	(55,000)	(1,696,108)	(165,000)	(337,237)
Total Deductions	47,465,307	46,684,963	48,674,641	45,650,833	135,587,035	141,010,437	144,853,401
Total Net Revenues	15,359,651	13,717,318	11,980,004	12,187,369	36,379,478	37,884,692	43,260,871
<b>EXPENSES</b>							
Salaries & Wages	5,262,962	5,697,264	4,992,913	5,141,778	14,858,488	15,831,955	16,024,817
Registry	32,162	(209)	0	50,000	308,970	49,791	97,167
Employee Benefits	810,278	1,100,114	1,501,709	745,641	3,664,990	3,347,464	4,112,179
Employee Benefits - Pension GASB 68	386,267	376,111	386,267	386,267	1,158,801	1,148,645	958,800
Professional Fees - Medical	1,254,735	1,228,267	1,255,627	1,142,306	3,906,353	3,626,200	3,760,227
Professional Fees - Non-Med	165,908	201,049	201,171	214,957	772,644	617,176	620,471
Supplies - Medical	2,636,191	2,786,437	2,440,092	2,709,633	6,982,220	7,936,162	7,038,616
Supplies - Non-Medical	218,559	153,950	123,991	153,733	372,628	431,674	491,310
Food	75,689	78,785	72,955	88,735	238,444	240,475	293,528
Repairs and Maintenance	(251,422)	1,109,785	513,637	642,585	1,789,475	2,266,006	1,992,630
Other Fees	604,507	523,647	705,507	623,929	1,647,583	1,853,083	1,898,358
Lease and Rental	69,847	21,774	11,786	20,944	80,311	54,504	136,085
Utilities	266,401	253,990	233,461	236,381	675,991	723,832	726,750
Depreciation and Amortization	700,049	620,461	638,001	594,594	1,998,223	1,853,057	2,009,853
Insurance	3,097	311,881	176,831	176,831	717,385	665,544	622,882
Other Expenses	142,201	106,875	140,356	152,746	336,693	399,978	397,727
Total Operating Expenses	12,377,431	14,570,180	13,394,306	13,081,061	39,509,197	41,045,547	41,181,400
Operating Income	2,982,220	(852,862)	(1,414,302)	(893,692)	(3,129,720)	(3,160,855)	2,079,471
Operating Margin %	19.4%	-6.2%	-11.8%	-7.3%	-8.6%	-8.3%	4.8%
Non-Operating Revenue and Expenses							
Investment Income	101,464	219,087	89,399	66,933	178,681	375,419	168,457
Grants and Contributions Revenue	0	0	0	0	166,857	0	151,496
Non Operating Revenue/(Expense)	11,333	48,408	605,059	8,408	659,891	661,875	332,082
Interest Expense	(795,822)	(592,293)	(592,276)	(590,483)	(1,807,028)	(1,775,051)	(1,780,262)
Total Non-Operating Rev. and Expenses	(683,025)	(324,798)	102,183	(515,142)	(801,600)	(737,757)	(1,128,226)
(Deficit)/Excess Rev. Over Exp.	\$ 2,299,195	\$ (1,177,660)	\$ (1,312,119)	\$ (1,408,834)	\$ (3,931,319)	\$ (3,898,613)	\$ 951,245
(Deficit)/Excess Rev. Over Exp. %	15.0%	-8.6%	-11.0%	-11.6%	-10.8%	-10.3%	2.2%
EBIDA	4,181,333	411,204	304,425	162,511	1,032,734	878,140	5,700,159
EBIDA %	27.2%	3.0%	2.5%	1.3%	2.8%	2.3%	13.2%

# El Centro Regional Medical Center

## Monthly Cash Flow

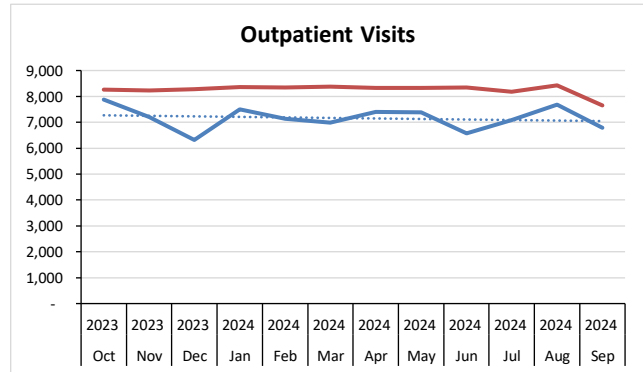
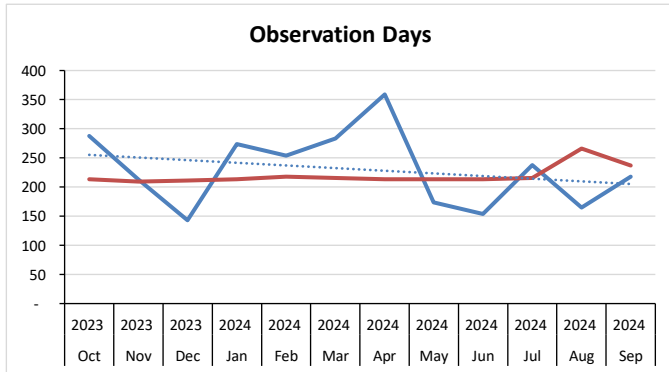
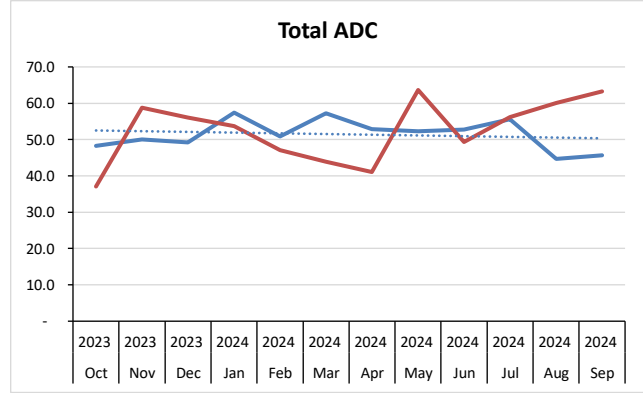
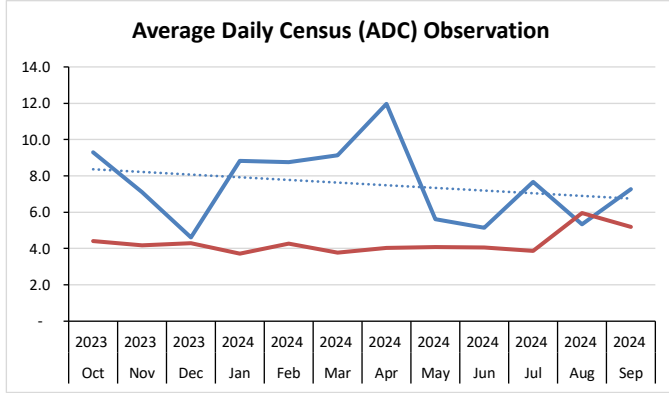
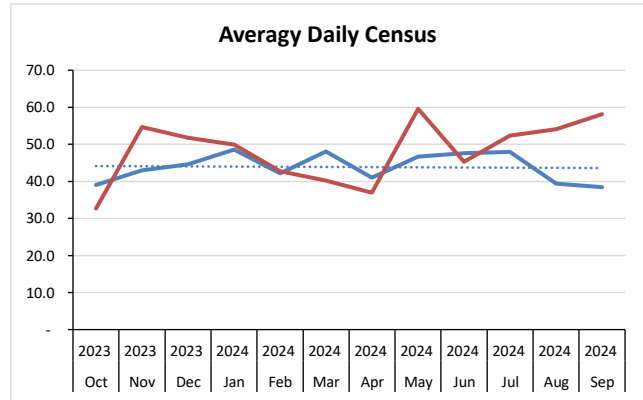
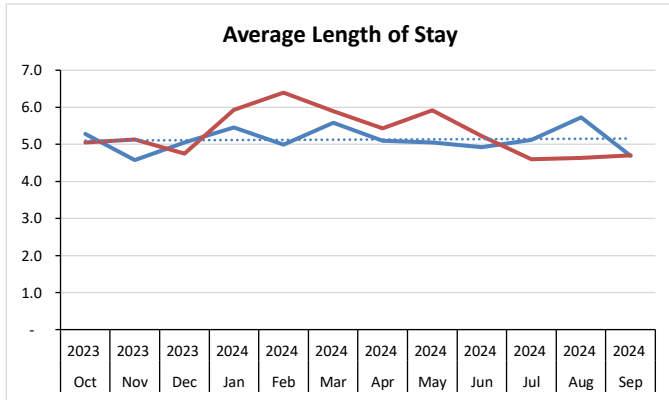
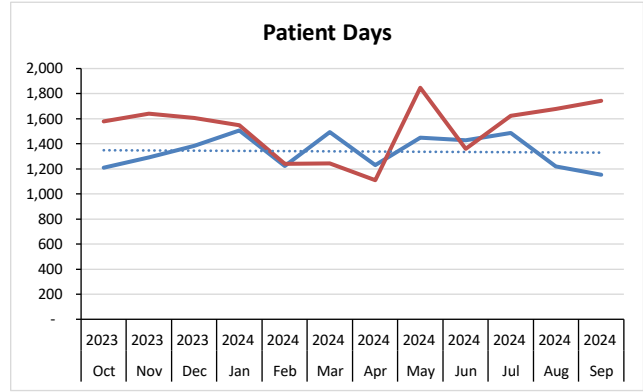
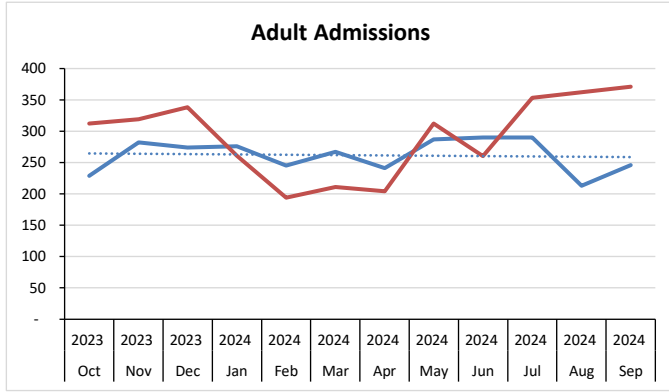
*Unaudited*

	July 2024	August 2024	September 2024	Year-to-Date 2025
<u>Cash Flow From Operating Activities</u>				
Net Income/(Loss)	\$ (1,177,660)	\$ (1,312,119)	\$ (1,408,834)	\$ (3,898,613)
<i>Adjustments to reconcile net income to net cash:</i>				
Add: Depreciation	620,461	638,001	594,594	\$ 1,853,057
Capital Lease Interest	6,392	6,872	6,084	\$ 19,348
Bond Interest	583,254	583,254	583,254	\$ 1,749,763
Accounts Receivable	1,228,927	1,215,760	(1,099,944)	\$ 1,344,742
Other Receivables	(74,849)	(263,422)	43,018	\$ (295,253)
Inventory	(55,005)	(20,529)	(7,897)	\$ (83,431)
Prepaid Expenses/Other Assets	(420,397)	(339,190)	(301,921)	\$ (1,061,509)
Accounts Payable and Accrued Expenses	890,314	(1,457,213)	447,591	\$ (119,307)
Accrued Compensation and Benefits	(1,200,182)	47,927	241,976	\$ (910,279)
Third-Party Liabilities	(1,559,337)	(1,263,735)	(1,039,768)	\$ (3,862,840)
Net Pension Obligation	376,111	386,267	386,267	\$ 1,148,645
<i>Net Cash From Operating Activities</i>	\$ (781,971)	\$ (1,778,127)	\$ (1,555,579)	\$ (4,115,677)
<u>Cash Flow From Investing Activities</u>				
Fixed Assets - Gross	\$ (1,605,629)	\$ (2,237,324)	\$ (1,109,526)	\$ (4,952,479)
Intangible Assets - Gross	\$ -	\$ -	\$ -	\$ -
Restricted Assets	3,878,422	(666,747)	(661,044)	\$ 2,550,631
<i>Net Cash From Investing Activities</i>	\$ 2,272,793	\$ (2,904,070)	\$ (1,770,571)	\$ (2,401,848)
<u>Cash Flow From Financing Activities</u>				
Bond Payable	\$ (4,688,544)	\$ -	\$ -	\$ (4,688,544)
Capital Leases	(215,830)	(265,822)	23,291	\$ (458,361)
Notes Payable	-	-	-	\$ -
<i>Net Cash From Financing Activities</i>	\$ (4,904,374)	\$ (265,822)	\$ 23,291	\$ (5,146,905)
 <i>Total Change In FY 2025 Cash</i>	 \$ (3,413,552)	 \$ (4,948,020)	 \$ (3,302,858)	 \$ (11,664,430)
<i>Cash &amp; Cash Equivalents, Beginning Balance</i>	20,505,366	17,091,814	12,143,794	20,505,366
 <i>Cash &amp; Cash Equivalents, Ending Balance</i>	 \$ 17,091,814	 \$ 12,143,794	 \$ 8,840,936	 8,840,936

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# El Centro Regional Medical Center

## Rolling-12 Volume trend

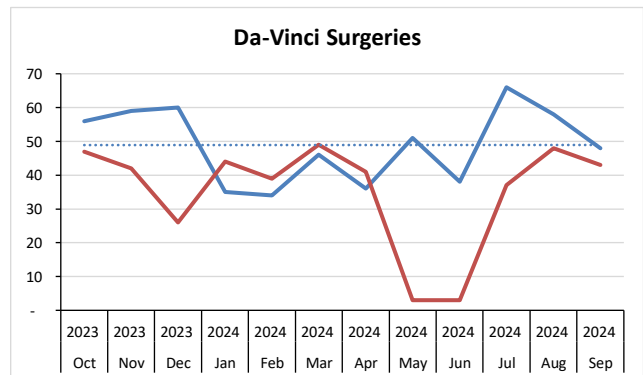
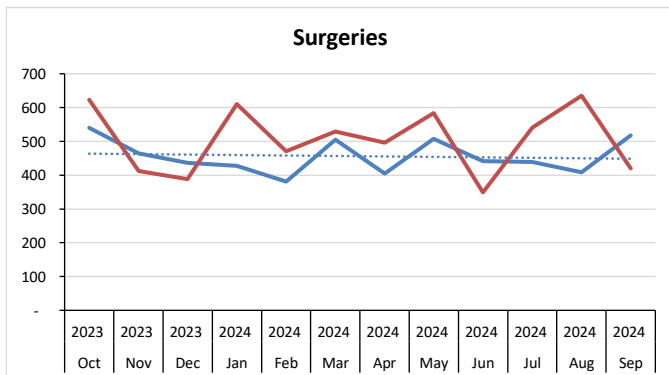
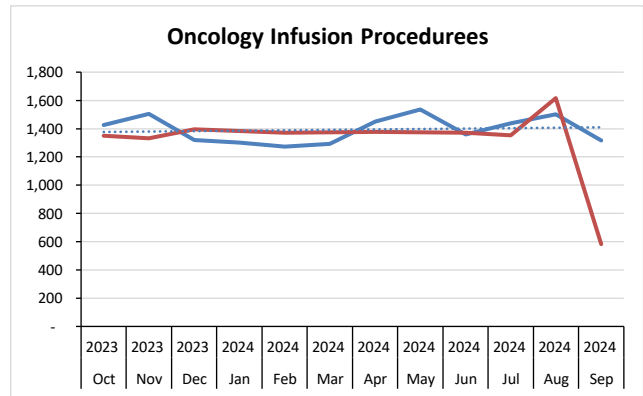
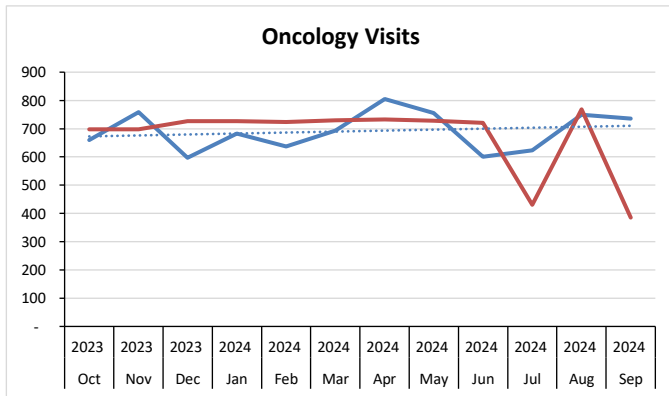
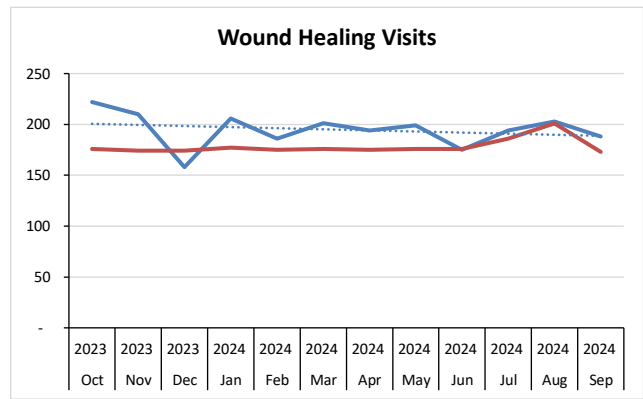
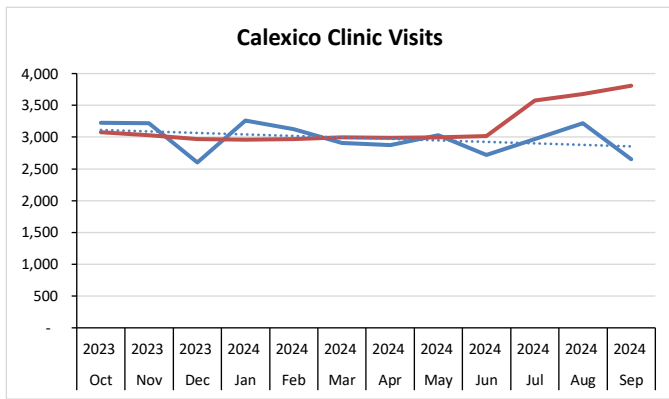
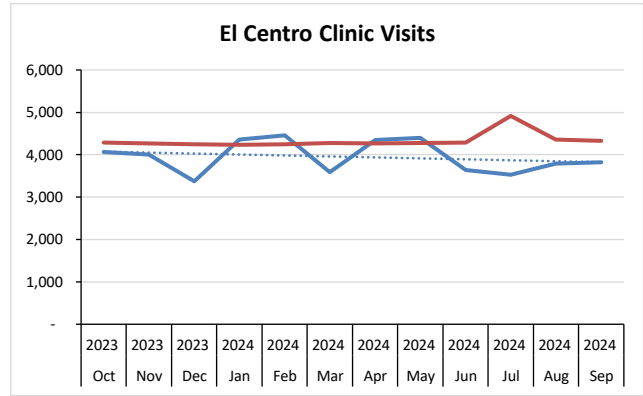
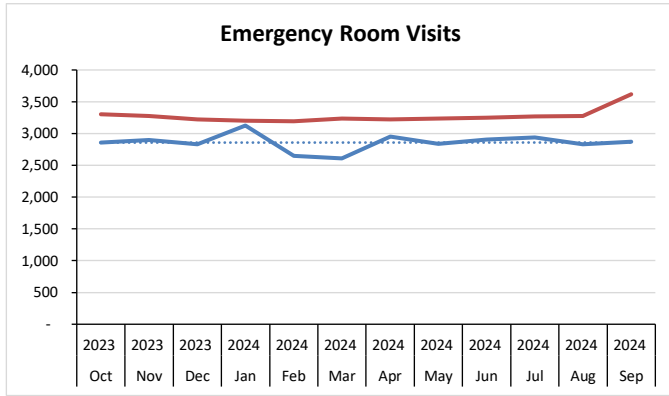


■ BUDGET  
■ ACTUALS



# El Centro Regional Medical Center

## Rolling-12 Volume trend



■ BUDGET  
■ ACTUALS



**TO:** HOSPITAL BOARD MEMBERS  
**FROM:** David Momberg, Chief Financial Officer  
**DATE:** October 28, 2024  
**MEETING:** Board of Trustees

**SUBJECT:** Medical Records Print Request Fees

**BUDGET IMPACT:** ☒ Does not Apply  
A. Does the action impact/affect financial resources? ☐ Yes ☒ No  
B. If yes, what is the impact amount: \$

**BACKGROUND:** State law allows health centers to charge a nominal fee to patients who ask to print physical paper copies.

**DISCUSSION:** Recommend approving medical records print request fee.


**RECOMMENDATION:** (1) Approve (2) Do not approve

**ATTACHMENT(S):**

- Medical Record Paper Copy Fee Policy

Approved for agenda, Pablo Velez

Date and Signature: Pablo Velez

		<b>Department:</b> Coding	
		<b>Document Owner/Author:</b> Sr. Director Patient Services	
		<b>Category:</b> Subcategory	<b>Approval Type:</b> Triennial
<b>Date Created:</b> 09/27/2024	<b>Date Board Approved:</b> Not Set	<b>Date Last Review:</b> Not Set	<b>Date of Next Review:</b> Not Set
<b>Procedure Name:</b> Medical Record Paper Copy Fees			

## Purpose/Introduction

Patients are entitled to copies of their medical records within 15 days of their written request. Per California Health & Safety Code 123110(b), health care providers may request payment of copying costs not to exceed 25 cents per page plus reasonable clerical costs.

## Definitions

Term	Definition
ROI	Release of Information
HSC	Health & Safety Code

## Implementation/Procedure

The El Centro Regional Medical Center will charge patients 25 cents per page for requests for paper copies of a patient's medical record. An ROI (Request of Information) form is required to be completed prior to releasing medical records.

There will be a \$20.00 fee for retrieving medical records from off-site medical record storage.

## Associated Policies/Procedures

Title	Number	Location (Hyperlink)

## References

California Health and Safety Code 123110 (b)