



EL CENTRO REGIONAL MEDICAL CENTER
BOARD OF TRUSTEES – REGULAR MEETING

MONDAY, February 23, 2026
5:30 PM

MOB CONFERENCE ROOM 1&2
1271 ROSS AVENUE, EL CENTRO, CA
&

TELECONFERENCE LOCATION NOTE: Pursuant to Government Code Section 54953(b) Trustee Patty Maysent- CEO, UCSD Health will be attending the Regular Meeting via teleconference from:

JACOBS MEDICAL CENTER, Suite 1-620
9300 CAMPUS POINT DR.
SAN DIEGO, CA 92037

ACTING-PRESIDENT: Sylvia Marroquin

MEMBERS: Sonia Carter; Claudia Camarena; Marty Ellett; Michael Crankshaw; Patty Maysent-CEO, UCSD Health; Christian Tomaszewski-M.D.-CMO, UCSD; Pablo Velez-CEO ECRMC

CLERK: Belen Gonzalez

ATTORNEY: Douglas Habig, ECRMC Attorney

This is a public meeting. If you are attending in person, and there is an item on the agenda on which you wish to be heard, please come forward to the microphone. Address yourself to the president. You may be asked to complete a speaker slip; while persons wishing to address the Board are not required to identify themselves (Gov't. Code § 54953.3), this information assists the Board by ensuring that all persons wishing to address the Board are recognized and it assists the Board Executive Secretary in preparing the Board meeting minutes. The president reserves the right to place a time limit on each person asking to be heard. If you wish to address the board concerning any other matter within the board's jurisdiction, you may do so during the public comment portion of the agenda.

BOARD MEMBERS, STAFF AND THE PUBLIC MAY ATTEND VIA ZOOM.

To participate and make a public comment in person, via Zoom or telephone, please raise your hand, speak up and introduce yourself.

Join Zoom Meeting: <https://ecrmc.zoom.us/j/82707223197?pwd=WUpbaL20XbxhNmV2d2frsiT09IIXjx.1>

Optional dial-in number: (669) 444-9171

Meeting ID: 827 0722 3197 **Passcode:** 599498

Public comments via zoom are subject to the same time limits as those in person.

OPEN SESSION AGENDA

ROLL CALL:

PLEDGE OF ALLEGIANCE:

PUBLIC COMMENTS: Any member of the public wishing to address the Board concerning matters within its jurisdiction may do so at this time. Three minutes is allowed per speaker with a cumulative total of 15 minutes per group, which time may be extended by the President. Additional information regarding the format for public comments may be provided at the meeting.

BOARD MEMBER COMMENTS:

CONSENT AGENDA: (Item 1)

All items appearing here will be acted upon for approval by one motion, without discussion. Should any Board member or other person request that any item be considered separately, that item will be taken up at a time as determined by the President.

1. Review and Approval of Board of Trustees Minutes of Regular Meeting of January 26, 2026

CHIEF EXECUTIVE OFFICER UPDATE

- 2. Verbal Report from the CEO to the Board of Trustees—**Informational**
- 3. Manager Update—Patty Maysent—**Informational**

FINANCE and OPERATIONAL UPDATE

- 4. Review and Approval of the Financial Statements for Month and Year-to-Date as of January 2026.

RECESS TO CLOSED SESSION – BOARD PRESIDENT

A. HEARING/DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES. The Hospital Board will recess to closed session pursuant to Government Code Section 37624.3 for a hearing and/or deliberations concerning reports of the ___ hospital medical audit committee, or X quality assurance committees, or X staff privileges.

B. TRADE SECRETS. The Hospital Board will recess to closed session pursuant to Govt. Code Section 37606(b) for the purpose of discussion and/or deliberation of reports involving hospital trade secret(s) as defined in subdivision (d) of Section 3426.1 of the Civil Code and which is necessary, and would, if prematurely disclosed create a substantial probability of depriving the hospital of a substantial economic benefit:

<u>Discussion of:</u>	<u>Number of Items:</u>
<u>X</u> hospital service;	<u>1</u>
<u>X</u> program;	<u>1</u>
<u>X</u> hospital facility	<u>1</u>

C. CONFERENCE WITH LEGAL COUNSEL. The Hospital Board will recess to closed session pursuant to Government Code Section 54956.9 (d)(1). *Abdelmuti Claim*

RECONVENE TO OPEN SESSION – BOARD PRESIDENT

ANNOUNCEMENT OF CLOSED SESSION ACTIONS, IF ANY – GENERAL COUNSEL

- 5. Approval of Report of Medical Executive Committee’s Credentials Recommendations Report for Appointments, Reappointments, Resignations and Other Credentialing/Privileging Actions of Medical Staff and/or AHP Staff (*Approved in Closed Session*)

ADJOURNMENT: Adjourn. (Time:) Subject to additions, deletions, or changes.



El Centro Regional Medical Center
BOARD OF TRUSTEES – REGULAR MINUTES
OPEN SESSION MINUTES
 MOB CONFERENCE ROOMS 1 & 2
 1271 Ross Avenue, El Centro, CA 92243

Zoom Meeting link: <https://ecrmc.zoom.us/j/89867392545?pwd=aJVPdYjdbbe97ii2Tzt7SOiXXanOzR.1>

Monday, January 26, 2026

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
ROLL CALL	<p>PRESENT: Marroquin; Carter; Camarena; Ellett; Crankshaw; Tomaszewski; Chief Executive Officer Pablo Velez; and Executive Board Secretary Belen Gonzalez</p> <p>ABSENT: Maysent</p> <p>VIA Zoom: UCSD Tammy Morita</p> <p>ALSO PRESENT: ECRMC Attorney Douglas Habig; ECRMC; Chief of Staff Andrew Lafree, MD</p> <p>Hospital Administrative Staff: David Momberg-CFO; Luis Castro-CHRO; Seung Gwon, MD-CMO</p>	
CALL TO ORDER		The Board of Trustees convened in open session at 5:33 p.m. Acting Board President Marroquin called the meeting to order.
OPENING CEREMONY	The Pledge of Allegiance was recited in unison.	None
NOTICE OF MEETING	Notice of meeting was posted and mailed consistent with legal requirements.	None

Regular Meeting
January 26, 2026 5:30 p.m.

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
PUBLIC COMMENTS	None	None
BOARD MEMBER COMMENTS	None	None
CONSENT AGENDA <i>(Item 1)</i> Item 1. Review and Approval of Board of Trustees Minutes of Regular Meeting of December 18, 2025	All items appearing here were acted upon for approval by one motion (or as to information reports, acknowledged receipt by the Board and directed to be appropriately filed) without discussion.	MOTION: by Carter, second by Camarena and carried to approve the Consent Agenda. All present in favor; none opposed.
CHIEF EXECUTIVE OFFICER UPDATE Item 2. Verbal Report from the CEO to the Board of Trustees—Informational	Item to be discussed in Closed Session	Informational
Item 3. Manager Update—Patty Maysent—Informational	Item to be discussed in Closed Session	Informational.
NEW BUSINESS Item 4. Review and Approval of the IVHD Medical Staff Bylaws.	Dr. Lafree presented the proposed amended ECRMC Medical Staff Bylaws, now called IVHD Medical Staff Bylaws for approval. Dr. Lafree explained to the Board of Trustees that these Bylaws have been approved at the January 9, 2026 Joint Medical Executive Committee meeting.	MOTION: by Ellett, second by Carter and carried to approve the IVHD Medical Staff Bylaws. All present in favor; none opposed.
Item 5. Review and Approval of the Medical Staff General Rules and Regulations Amendments.	Dr. Lafree presented the proposed amendments to the ECRMC General Rules and Regulations related to History and Physical documentation requirement for Board of Trustees approval. Dr. Lafree explained that these amendments were needed for regulatory compliance described in documents presented.	MOTION: by Ellett, second by Crankshaw and carried to approve the Medical Staff General Rules and Regulations Amendments. All present in favor; none opposed.

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
<p>FINANCE and OPERATIONAL UPDATE Item 6. Review and Approval of the Financial Statements for Month and Year-to-Date as of December 2025.</p>	<p>David Momberg presented the Financial Statements for Month and Year-to-Date as of December 2025 report and answered questions.</p> <p>Presentation included:</p> <ul style="list-style-type: none"> • Comparative volumes vs. Prior Month/Year • Balance Sheet vs. Prior Month comparison • Operating Statement vs. Prior Month comparison • Monthly Cash Flow (Fiscal Year to Date) 	<p>MOTION: by Crankshaw, second by Marroquin and carried to approve the Financial Statements for Month and Year-to-Date as of December 2025.</p> <p>All present in favor; none opposed.</p>
<p>RECESS TO CLOSED SESSION</p>		<p>MOTION: by Crankshaw, second by Marroquin and carried to recess to Closed Session at 6:01pm for HEARING/ DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES, TRADE SECRETS, and CONFERENCE WITH LEGAL COUNSEL.</p> <p>All present in favor to recess to Closed Session. None opposed</p>
<p>RECONVENE TO OPEN SESSION</p>		<p>The Board of Trustees reconvened to Open Session at 7:14pm.</p>
<p>ANNOUNCEMENT OF CLOSED SESSION ACTIONS, IF ANY— GENERAL COUNSEL</p>		<p>[A. HEARING/DELIBERATIONS RE MEDICAL QUALITY COMMITTEE REPORTS/STAFF PRIVILEGES— GOVERNMENT CODE SECTION 37624.3]</p> <p>MOTION: by Ellett, second by Carter and carried to approve the Report of Medical</p>

TOPIC	DISCUSSION/CONCLUSION	RECOMMENDATION/ACTION
		<p>Executive Committee’s Credentials Recommendations Report for Appointments, Reappointments, Resignations and Other Credentialing/Privileging Actions of Medical Staff and/or AHP Staff.</p> <p>All present in favor; none opposed.</p> <p><u>[C. CONFERENCE WITH LEGAL COUNSEL—</u> The Hospital Board recessed to closed session pursuant to Government Code Section 54956.9 (d)(1—1 claim</p> <p>MOTION: by Crankshaw, seconded by Marroquin and carried to approve the response from ECRMC to SoftScript claim</p> <p>All present in favor; none opposed.</p>
ADJOURNMENT		<p>There being no further business, meeting was adjourned at approximately 7:16 pm.</p>

BELEN GONZALEZ, BOARD EXECUTIVE SECRETARY

APPROVED BY

SYLVIA MARROQUIN, ACTING-BOARD PRESIDENT

Regular Meeting
January 26, 2026 5:30 p.m.



TO: HOSPITAL BOARD MEMBERS
FROM: David Momberg, Chief Financial Officer
DATE: February 23, 2026
MEETING: Board of Trustees

SUBJECT: Jan 2026 Month and Year-to-Date Financial Statements

BUDGET IMPACT: Does not Apply
A. Does the action impact/affect financial resources? Yes No
B. If yes, what is the impact amount: _____

BACKGROUND: The month of January resulted in net operating gain of \$537K, a positive margin of 4% and positive EBIDA of \$2.38M. FYTD EBIDA is positive at \$4.8M and positive margin YTD of 5.5%.

DISCUSSION: For a more detailed description of financial performance, please see the attached Financial Report.

RECOMMENDATION: (1) Approve (2) Do not approve

ATTACHMENT(S):

- Financial Packet for January 2026

Approved for agenda, Chief Executive Officer

Date and Signature: Robb V. [Signature]



January 2026 Financial Report

February 23, 2026

To: Finance Committee

From: David Momberg, Chief Financial Officer

The following package contains:

- Comparative volumes vs. Prior Month/Year
- Balance Sheet vs. Prior Month comparison
- Operating Statement vs. Prior Month comparison
- Monthly Cash Flow (Fiscal Year to Date)

Balance Sheet:

- a) Cash and Cash Equivalents decreased (\$4.1M) due to \$4M funds returned to UBS.
- b) Net patient Accounts Receivable decreased (\$1.2M) mainly due to lower Inpatient revenues for the month.
- c) Due from Third-Party payors increased (\$2.7M) due to supplemental programs pending to receive.
- d) Deferred Outflows of Resources – Pension decreased (\$720k) due to lower pension payments made during the month related to credit account.
- e) Accounts Payable and Accrued Expenses decreased (\$2.4M) due to biannual Bond Payment made during the month.
- f) Net Pension Liability decreased (\$4M) due to \$4M funds returned to UBS.
- g) Days in A/R decreased to 74.32 from 76.73. The goal is 50 days.
- h) Accounts payable days decreased, 84.86 vs. 89.56 days from previous month.
- i) Current Ratio is 1.77 (1.76 last month).

Income Statement – Current Month Actual vs. Prior Month:

- a) Our Inpatient Revenue is 2.9% lower due to lower admissions (316 vs. 318 prior month).
- b) Our Outpatient Revenue is 1.5% higher mainly due to higher outpatient visits (8,276 vs 6,931 prior month).
- c) Other Operating Revenue is 30.1% higher due to physician billing posted in the month.
- d) Contractuals for the month are 82.2% of gross revenues (83.2% YTD).
- e) Charity and Bad debt are 1.2% of gross revenues.
- f) Registry is 33.4% lower related to lower Pharmacy contract labor.
- g) Employee benefits is 39% lower due to lower Workers Compensation expenses.
- h) Professional Fees – Non-Medical is 53.9% lower due asset transfer legal invoices from Sheppard Mullin expense last month.
- i) Supplies Medical is 23.4% lower mainly due to lower infusion therapy procedures performed during the month.
- j) Lease and Rental returned back to normal after MedOne pumps expense release.
- k) Other Expenses is 95.7% higher due to Softscript settlement payment.
- l) January 2026 shows a Net profit of \$538k (*\$2.4M positive EBIDA*).

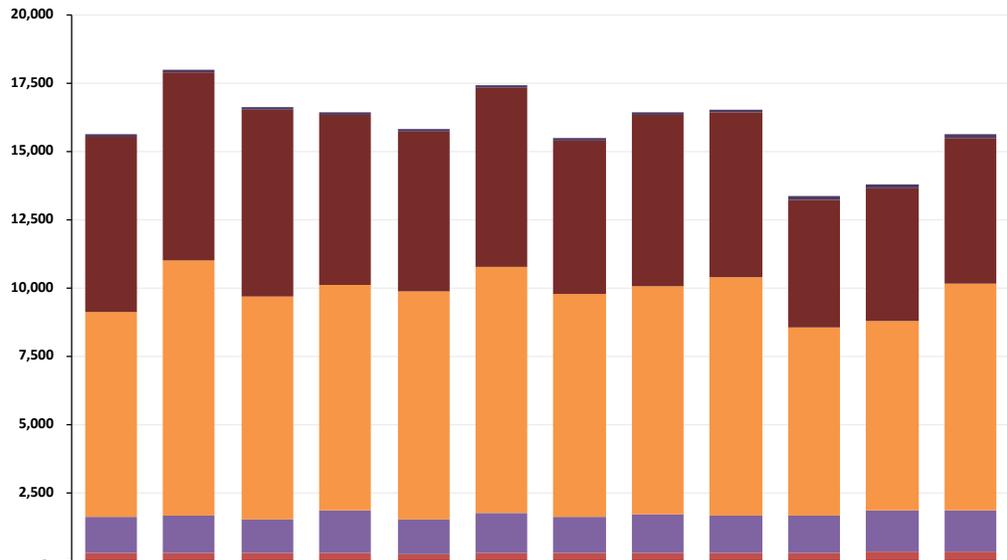
Definitions:

- **EBIDA** - Earnings Before Interest, Depreciation, and Amortization.
- **Contribution Margin** – Total Revenue minus Expenses (excluding functional areas of IT, Finance, HR, and management assessments/restructuring costs).
- **EBIDA Margin** – EBIDA/Total Revenue.
- **Operating Expenses Per Day** – Total Expenses less Depreciation divided by Days.
- **Operating Revenue Per Day** – Operating Income/Days.
- **Days Cash on Hand** – Cash/Operating Expenses per Day.
- **Days Revenue in A/R** – Accounts Receivable/Operating Revenue per Day.
- **Current Ratio** – Current Assets/Current Liabilities.
- **Equity Financing Ratio** – Total Capital/Total Debt.

**EI Centro Regional Medical Center
Comparative Volumes as of January 31, 2026**

	Oct 2025	Nov 2025	Dec 2025	Jan 2026	YTD Actual	YTD Budget	YTD Variance
Adult Admissions (excl. Observation)	301	275	318	316	2,073	1,872	201
Patient Days (excl. Observation)	1,343	1,371	1,510	1,538	9,979	9,356	623
Average Length of Stay (excl. Observation)	4.5	5.0	4.7	4.9	4.8	5.0	(0.2)
Average Daily Census (excl. Observation)	44.8	44.2	50.3	49.6	54.5	15.3	39.2
Average Daily Census (ADC) Observation	2.8	3.5	4.7	5.1	4.4	5.3	(0.9)
Total ADC (including Observation)	47.6	47.8	55.0	54.7	58.9	20.6	38.4
Observation Days (excluding Obstetrics)	85	110	140	158	806	966	(160)
Outpatient Visits (excluding Clinics)	8,732	6,912	6,931	8,276	56,384	53,396	2,988
Emergency Room Visits	2,970	2,765	3,052	3,211	20,415	19,772	644
EI Centro Rural Health Clinic Visits	3,152	2,310	2,585	2,576	20,097	23,973	(3,876)
Calexico Rural Health Clinic Visits	2,197	1,708	1,826	2,065	14,787	18,934	(4,147)
Rural Health Clinic Visits - Total	5,349	4,018	4,411	4,641	34,884	42,907	(8,023)
Wound Healing Center Visits	165	127	133	143	821	1,001	(180)
Oncology Center Visits	528	532	482	557	3,691	4,353	(662)
Oncology Center Infusion Procedures	1,342	1,202	1,411	1,300	9,156	9,714	(558)
Surgeries without C-Sections	527	421	371	432	3,095	3,008	87
DaVinci Cases	66	55	49	31	301	363	(62)

Rolling-12 Volume Trend



	Feb 2025	Mar 2025	Apr 2025	May 2025	Jun 2025	Jul 2025	Aug 2025	Sep 2025	Oct 2025	Nov 2025	Dec 2025	Jan 2026
■ Observation Days	108	84	69	111	110	100	124	89	85	110	140	158
■ Total Clinic Visits (RHCs, ONC, WHC)	6,386	6,899	6,836	6,203	5,820	6,556	5,596	6,291	6,042	4,677	4,893	5,341
■ Outpatient Visits (excl. Clinics)	7,531	9,341	8,165	8,238	8,357	9,017	8,164	8,352	8,732	6,912	6,931	8,276
■ Adult Patient Days (excl. Observation)	1,323	1,344	1,241	1,563	1,260	1,466	1,334	1,417	1,343	1,371	1,510	1,538
■ Adult Admissions	270	298	289	302	256	292	279	292	301	275	318	316

ECRMC BALANCE SHEET COMPARED TO PRIOR MONTH

	January 31, 2026	December 31, 2025	Variance (\$)	Variance (%)
Assets				
Current Assets:				
Cash and Cash Equivalents	\$ 1,636,567	\$ 5,792,053	\$ (4,155,486)	-72%
Net Patient Accounts Receivable	23,029,483	24,227,760	(1,198,276)	-5%
Other Receivables	242,778	222,847	19,932	9%
Due from Third-Party Payors	50,960,519	48,247,234	2,713,285	6%
Inventories	2,953,018	2,971,793	(18,774)	-1%
Prepaid Expenses & Other	1,570,017	1,641,386	(71,369)	-4%
Total Current Assets	80,392,383	83,103,071	(2,710,688)	-3%
Assets Limited as to Use				
Restricted Building Capital Fund	335,821	321,024	14,798	5%
Funds Held by Trustee for Debt Service	10,678,644	13,232,710	(2,554,066)	-19%
Restricted Programs	11,497	11,497	-	0%
Total Assets Limited as to Use	11,025,962	13,565,231	(2,539,269)	-19%
Property, Plant, and Equipment: Net	156,615,530	156,750,350	(134,820)	0%
Other Assets	1,076,862	1,076,862	-	0%
Total Assets	249,110,738	254,495,514	(5,384,776)	-2%
Deferred Outflows of Resources				
Deferred Outflows of Resources - Pension	(2,167,671)	(1,448,071)	(719,600)	50%
Total Deferred Outflows of Resources	(2,167,671)	(1,448,071)	(719,600)	50%
Total Assets and Deferred Outflows of Resources	\$ 246,943,067	\$ 253,047,444	\$ (6,104,376)	-2%
Liabilities				
Current Liabilities:				
Current Portion of Bonds	1,440,000	1,435,000	5,000	0%
Current Portion of Capital Lease Obligations	878,178	880,590	(2,412)	0%
Accounts Payable and Accrued Expenses	24,550,876	26,912,793	(2,361,917)	-9%
Accrued Compensation and Benefits	8,879,564	8,847,821	31,743	0%
Due to Third-Party Payors	9,754,692	9,236,173	518,519	6%
Total Current Liabilities	45,503,310	47,312,378	(1,809,068)	-4%
Long-Term Bond Payable, Less Current Portion	111,072,133	111,173,401	(101,267)	0%
Capital Lease Obligations, Less Current Portion	3,900,232	4,140,189	(239,957)	-6%
Notes Payable, Less Current Portion	23,851,852	24,370,370	(518,519)	-2%
Net Pension Liability	52,851,200	56,851,200	(4,000,000)	-7%
Total Liabilities	237,178,727	243,847,538	(6,668,811)	-3%
Deferred Inflows of Resources				
Deferred Inflows of Resources - Pension	-	-	-	0%
Total Deferred Inflows of Resources	-	-	-	0%
Net Position				
Restricted Fund Balance	27,366	27,126	240	1%
Fund Balance	9,736,974	9,172,779	564,194	6%
Total Net Position	9,764,340	9,199,906	564,434	6%
Total Liabilities, Deferred Inflows of Resources and Net Position	\$ 246,943,067	\$ 253,047,444	\$ (6,104,376)	-2%
Days Cash on Hand	4.51	14.27		
Days Revenue in A/R	74.32	76.73		
Days in A/P	84.86	89.56		
Current Ratio	1.77	1.76		
Debt Service Coverage Ratio	3.75	3.59		

STATEMENTS OF OPERATIONS COMPARISON TO BUDGET

	MTD October 31, 2025	MTD November 30, 2025	MTD December 31, 2025	MTD January 31, 2026	YTD January 31, 2025	YTD January 31, 2026	YTD BUDGET January 31, 2026
Adult Admissions	301	275	318	316	1,817	2,073	1,872
Adult Patient Days (excl. Observation)	1,343	1,371	1,510	1,538	9,458	9,979	9,356
Outpatient Visits (excl. Clinics)	8,732	6,912	6,931	8,276	51,243	56,384	53,396
Total Clinic Visits (RHCs, ONC, WHC)	6,042	4,677	4,893	5,341	48,822	39,396	48,260
Observation Days	85	110	140	158	1,119	806	966
OPERATING REVENUE							
I/P Revenue	\$ 15,400,126	\$ 15,738,608	\$ 16,419,418	\$ 15,950,081	\$ 109,971,090	\$ 110,101,629	\$ 110,266,629
O/P Revenue - Laboratory	6,122,795	5,581,064	5,879,473	7,146,719	43,661,171	43,546,193	40,884,339
O/P Revenue - CT Scanner	6,024,188	6,039,224	6,345,163	6,337,543	43,763,318	43,525,849	77,518,973
O/P Revenue - Emergency Room	6,923,155	7,053,181	7,458,801	7,452,967	46,011,671	49,616,386	44,870,881
O/P Revenue - Oncology	609,364	735,114	730,954	787,639	30,616,093	4,859,372	22,682,696
O/P Revenue - Others	22,458,466	21,501,656	22,436,299	21,784,153	135,306,657	157,566,443	169,512,211
Gross Patient Revenues	57,538,094	56,648,847	59,270,108	59,459,102	409,330,000	409,215,872	465,735,729
Other Operating Revenue	1,838,265	(1,227,436)	332,045	432,021	2,755,703	2,376,818	2,961,846
Total Operating Revenue	59,376,358	55,421,410	59,602,153	59,891,123	412,085,703	411,592,690	468,697,576
Contractuals							
IP Contractuals	11,371,369	9,124,296	11,312,704	13,572,849	82,801,693	81,262,626	83,844,138
OP Contractuals	37,322,791	36,338,944	36,708,622	34,586,215	238,511,762	254,054,599	294,145,918
Charity	88,624	53,588	47,125	93,676	975,191	522,149	1,017,111
Provision for Bad Debts	664,405	620,158	693,460	649,271	3,950,057	4,591,039	3,985,634
Other Third Party Programs	(2,474,250)	(2,474,250)	(2,474,250)	(2,474,250)	(10,594,028)	(17,485,315)	(10,446,645)
M/Cal Disproportionate Share	0	0	0	0	(385,000)	0	(308,000)
Total Deductions	46,972,940	43,662,737	46,287,661	46,427,761	315,259,676	322,945,099	372,238,156
Total Net Revenues	12,403,419	11,758,673	13,314,492	13,463,362	96,826,027	88,647,591	96,459,419
EXPENSES							
Salaries & Wages	5,513,623	5,095,830	5,126,388	5,335,180	36,240,582	36,548,364	37,070,439
Registry	43,713	104,212	50,746	33,813	138,394	574,674	191,784
Employee Benefits	830,373	469,764	937,717	571,881	6,621,469	5,493,409	6,488,297
Employee Benefits - Pension GASB 68	710,134	719,600	719,600	719,600	4,016,995	5,018,271	4,309,537
Professional Fees - Medical	1,483,487	1,365,126	1,293,415	1,273,852	8,601,580	9,294,105	10,521,646
Professional Fees - Non-Med	183,378	115,107	371,960	171,622	1,493,171	1,730,086	1,474,696
Supplies - Medical	2,572,922	2,413,458	2,610,913	2,000,484	17,171,287	17,422,273	17,100,774
Supplies - Non-Medical	141,705	153,765	162,957	136,673	1,008,189	1,009,771	1,122,825
Food	94,233	83,978	83,409	89,939	568,170	611,507	559,053
Repairs and Maintenance	756,576	634,608	538,141	560,375	4,901,990	4,276,768	4,797,827
Other Fees	584,684	630,726	496,173	453,854	4,014,731	3,700,233	4,442,512
Lease and Rental	9,824	28,756	33,782	24,944	193,784	193,557	203,171
Utilities	164,846	190,528	180,694	189,335	1,447,724	1,270,719	1,379,944
Depreciation and Amortization	555,687	227,580	543,389	544,312	4,268,791	3,566,613	4,250,925
Insurance	169,807	169,807	174,273	169,807	1,367,886	1,266,871	1,282,842
Other Expenses	72,882	104,884	116,241	227,497	771,878	917,931	786,941
Total Operating Expenses	13,887,872	12,507,728	13,439,797	12,503,168	92,826,623	92,895,154	95,983,213
Operating Income	(1,484,453)	(749,055)	(125,305)	960,194	3,999,405	(4,247,563)	476,206
Operating Margin %	-12.0%	-6.4%	-0.9%	7.1%	4.1%	-4.8%	0.5%
Non-Operating Revenue and Expenses							
Investment Income	38,487	39,040	25,870	163,111	447,805	516,376	399,535
Grants and Contributions Revenue	0	0	0	0	63,120	0	744,184
Non Operating Revenue/(Expense)	0	0	0	0	661,875	0	463,313
Interest Expense	(586,217)	(585,092)	(584,909)	(585,800)	(4,155,359)	(4,103,821)	(4,163,658)
Total Non-Operating Rev. and Expenses	(547,730)	(546,052)	(559,040)	(422,689)	(2,982,558)	(3,587,445)	(2,556,626)
(Deficit)/Excess Rev. Over Exp.	\$ (2,032,183)	\$ (1,295,107)	\$ (684,345)	\$ 537,505	\$ 1,016,846	\$ (7,835,008)	\$ (2,080,420)
(Deficit)/Excess Rev. Over Exp. %	-16.4%	-11.0%	-5.1%	4.0%	1.1%	-8.8%	-2.2%
EBIDA	(180,145)	237,165	1,163,553	2,387,218	13,457,992	4,853,697	10,643,699
EBIDA %	-1.5%	2.0%	8.7%	17.7%	13.9%	5.5%	11.0%

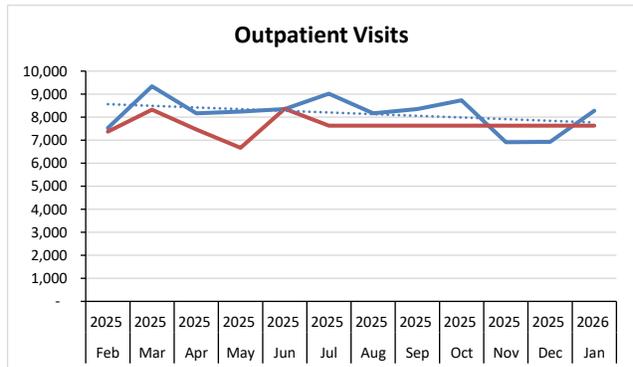
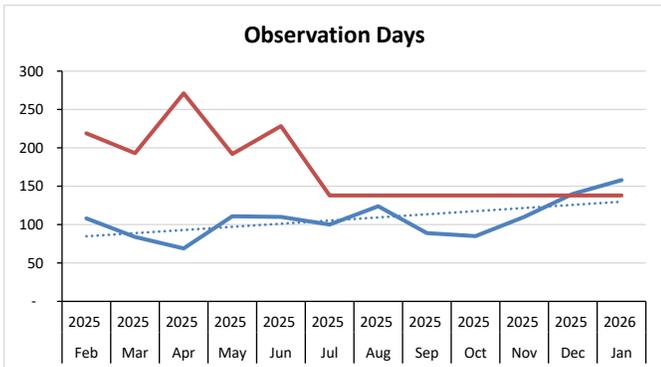
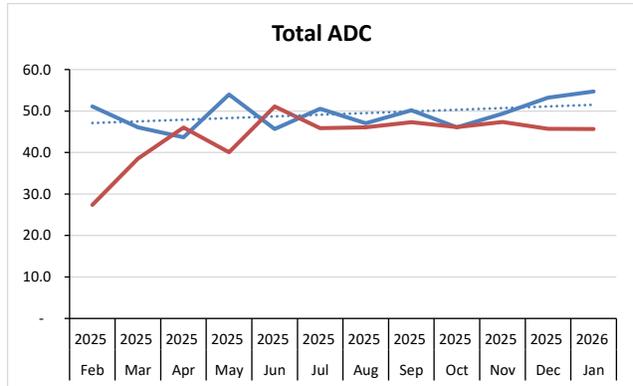
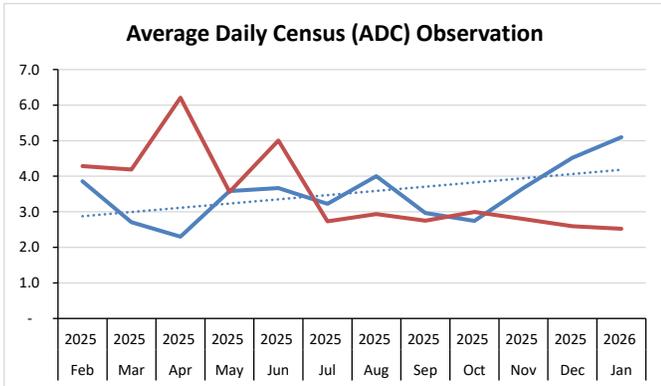
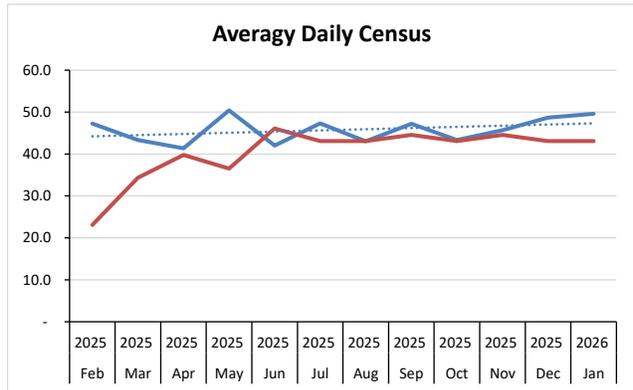
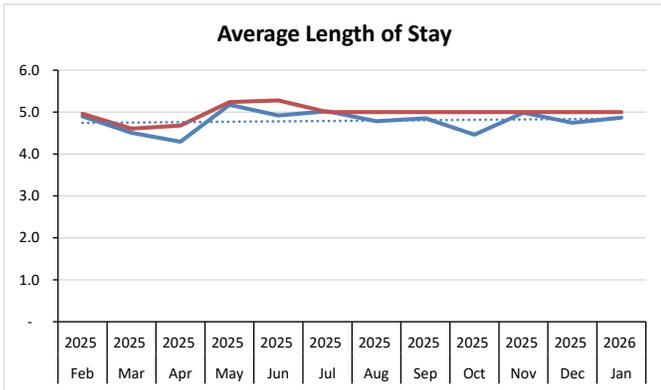
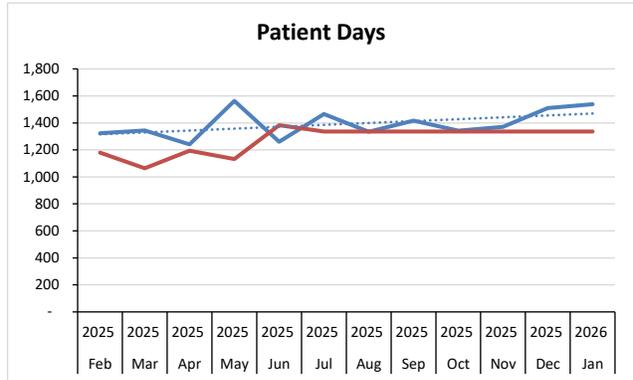
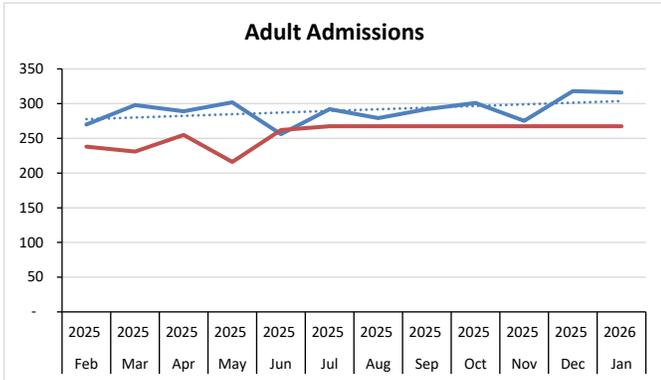
EI Centro Regional Medical Center
Monthly Cash Flow

Unaudited

	July 2025	August 2025	September 2025	October 2025	November 2025	December 2025	January 2026	Year-to-Date 2026
<u>Cash Flow From Operating Activities</u>								
Net Income/(Loss)	\$ 1,531,620	\$ (928,870)	\$ (4,964,247)	\$ (2,060,067)	\$ (1,295,258)	\$ (684,345)	\$ 564,194	\$ (7,836,972)
<i>Adjustments to reconcile net income to net cash:</i>								
Add: Depreciation	576,457	570,465	548,724	555,687	227,580	543,389	544,312	\$ 3,566,613
Capital Lease Interest	4,729	4,807	4,518	4,063	3,656	3,067	3,405	\$ 28,245
Bond Interest	578,211	578,211	578,211	578,211	578,211	578,211	578,211	\$ 4,047,475
Accounts Receivable	181,484	117,559	5,349,354	2,077,513	893,317	(675,118)	1,198,276	\$ 9,142,385
Other Receivables	161,635	(26,032)	(19,841)	(50,501)	23,728	(3,575)	(19,932)	\$ 65,482
Inventory	(22,343)	(46,520)	1,424	1,141	12,225	3,756	18,774	\$ (31,541)
Prepaid Expenses/Other Assets	(696,936)	477,026	(95,484)	66,263	58,132	(79,410)	71,369	\$ (199,039)
Accounts Payable and Accrued Expenses	1,035,816	1,216,039	340,127	(1,502,650)	736,667	185,428	307,973	\$ 2,319,401
Accrued Compensation and Benefits	(1,907,284)	211,863	427,550	561,175	444,359	(1,736,148)	31,743	\$ (1,966,743)
Third-Party Liabilities	(2,473,448)	(3,782,432)	(1,812,277)	631,228	(5,689,044)	3,589,782	(2,713,285)	\$ (12,249,477)
Net Pension Obligation	719,600	710,137	719,600	710,134	4,719,600	719,600	(3,280,400)	\$ 5,018,271
<i>Net Cash From Operating Activities</i>	\$ (310,459)	\$ (897,746)	\$ 1,077,659	\$ 1,572,197	\$ 713,173	\$ 2,444,636	\$ (2,695,359)	\$ 1,904,101
<u>Cash Flow From Investing Activities</u>								
Fixed Assets - Gross	\$ (804,470)	\$ (518,646)	\$ (691,873)	\$ (599,649)	\$ (52,014)	\$ (390,293)	\$ (409,492)	\$ (3,466,438)
Intangible Assets - Gross	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted Assets	3,912,524	(666,888)	(669,248)	(670,923)	(673,488)	(675,078)	2,539,509	\$ 3,096,407
<i>Net Cash From Investing Activities</i>	\$ 3,108,054	\$ (1,185,535)	\$ (1,361,121)	\$ (1,270,572)	\$ (725,503)	\$ (1,065,371)	\$ 2,130,017	\$ (370,031)
<u>Cash Flow From Financing Activities</u>								
Bond Payable	\$ (4,719,631)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,344,369)	\$ (8,064,000)
Capital Leases	(234,766)	(240,557)	(286,507)	(238,790)	(183,988)	(220,862)	(245,774)	\$ (1,651,245)
Notes Payable	-	-	-	-	-	-	-	\$ -
<i>Net Cash From Financing Activities</i>	\$ (4,954,397)	\$ (240,557)	\$ (286,507)	\$ (238,790)	\$ (183,988)	\$ (220,862)	\$ (3,590,143)	\$ (9,715,245)
<i>Total Change In FY 2026 Cash</i>	\$ (2,156,803)	\$ (2,323,837)	\$ (569,969)	\$ 62,835	\$ (196,318)	\$ 1,158,403	\$ (4,155,486)	\$ (8,181,174)
<i>Cash & Cash Equivalents, Beginning Balance</i>	9,817,742	7,660,939	5,337,101	4,767,132	4,829,967	4,633,650	5,792,053	9,817,742
<i>Cash & Cash Equivalents, Ending Balance</i>	\$ 7,660,939	\$ 5,337,101	\$ 4,767,132	\$ 4,829,967	\$ 4,633,650	\$ 5,792,053	\$ 1,636,567	\$ 1,636,567

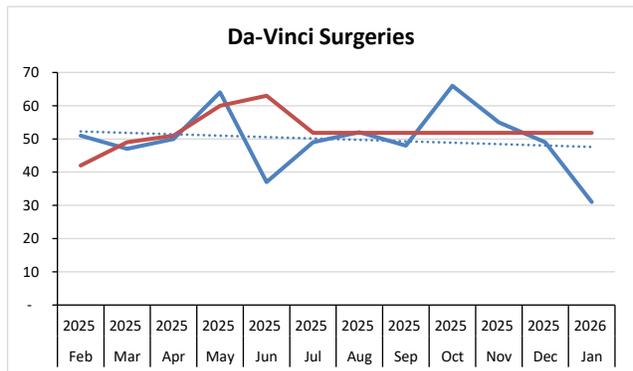
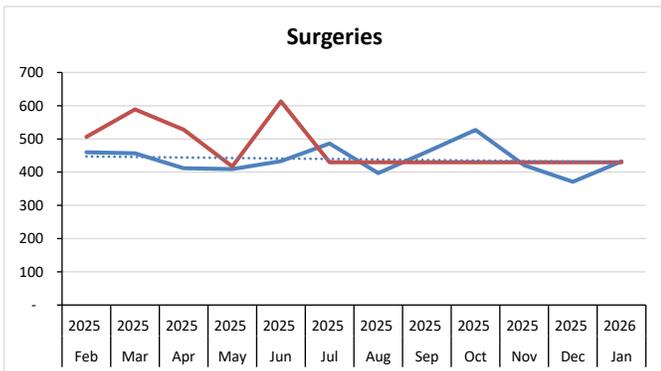
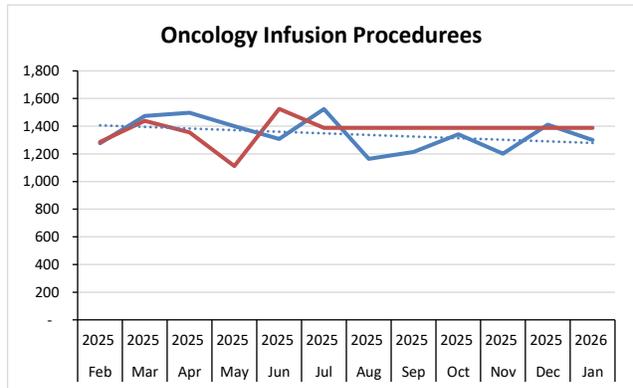
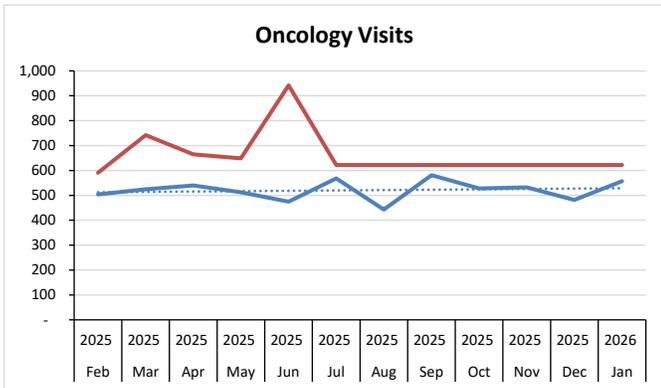
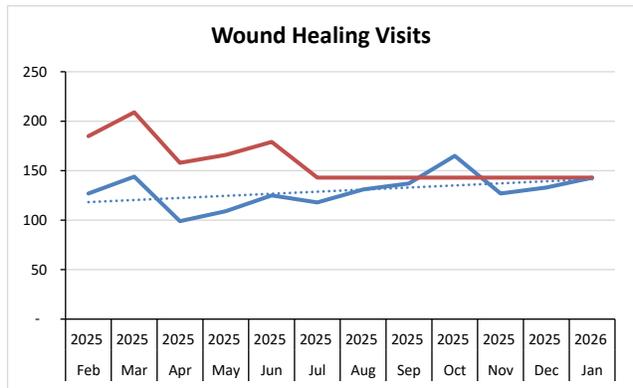
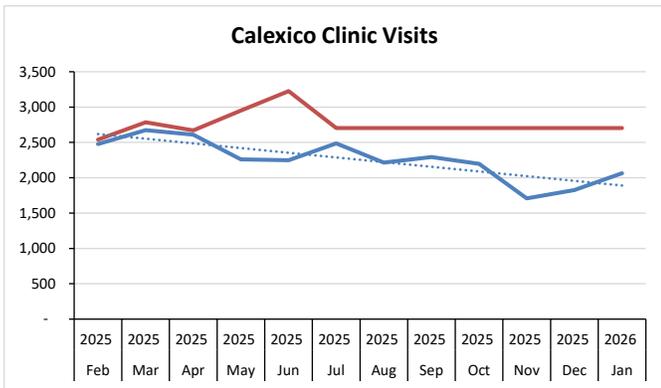
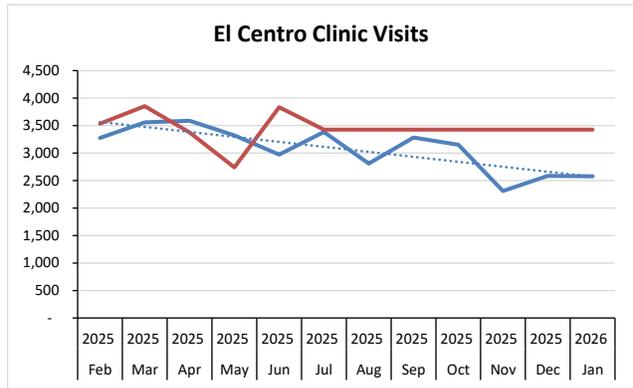
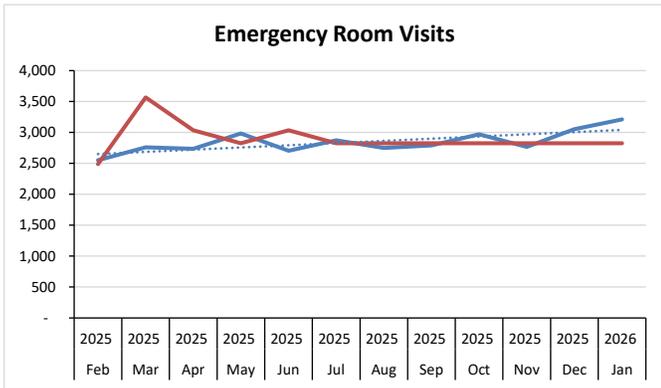
*****THIS PAGE IS INTENTIONALLY LEFT BLANK*****

El Centro Regional Medical Center Rolling-12 Volume trend



█ BUDGET
█ ACTUALS

El Centro Regional Medical Center Rolling-12 Volume trend



█ BUDGET
█ ACTUALS